



NEMI Roadmaps



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NEMI Mission and Structure

Mission:

- **NEMI is Dedicated to Improving the Volume Capabilities and Competitiveness of North American Electronics Manufacturing Companies.**
- **NEMI Brings Together North American Electronic Manufacturers with their Suppliers to Produce a World Class Volume Manufacturing Supply Chain.**

Structure:

- **North American Industry Led Consortium.**
- **Made up of Electronic Equipment Manufacturers, Suppliers, Associations, Government Agencies and Universities.**
- **Virtual Organization/Small Permanent Staff.**

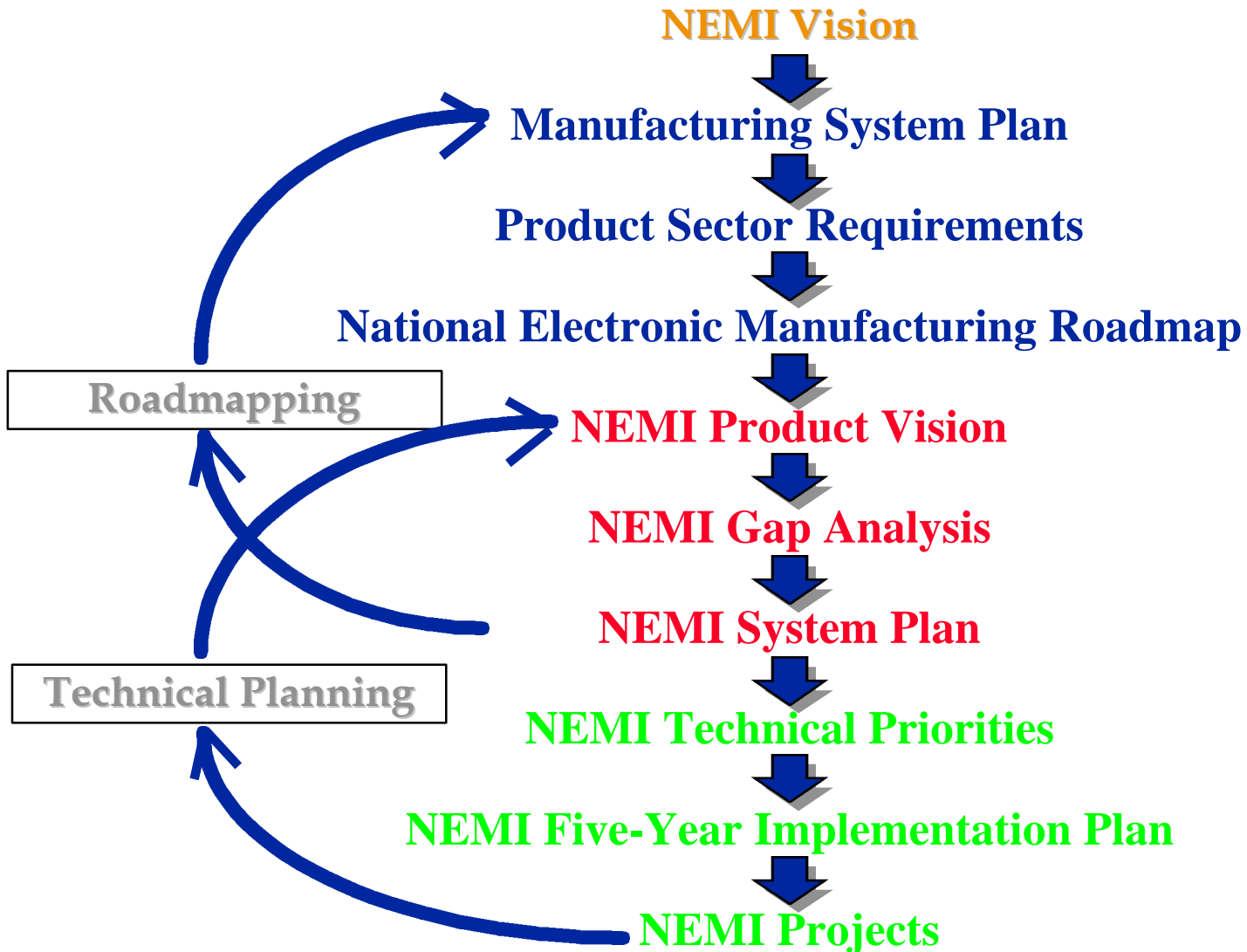


What Does NEMI Do?

- **NEMI Roadmaps the Needs of the North American Electronics Industry.**
- **NEMI Identifies Gaps in the North American Infrastructure.**
- **NEMI Stimulates R&D Projects to fill these Gaps.**
- **NEMI Establishes Implementation Projects to Eliminate these Gaps.**
- **NEMI Stimulates Standards Activities to speed the Introduction of New Technology.**



NEMI Technical Methodology



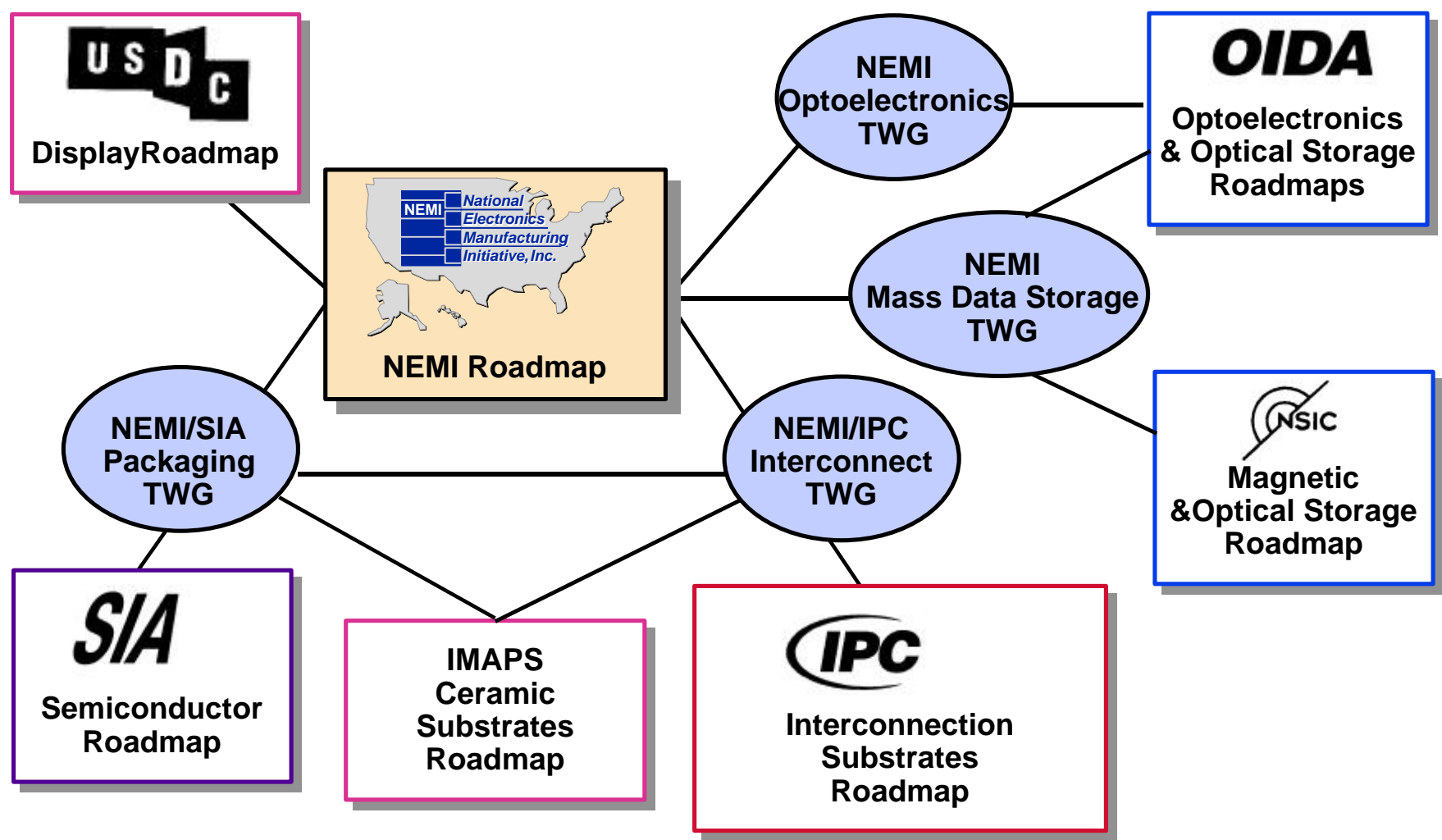


Roadmap Approach

- **Led by Leading OEMs, who define cost and performance objectives**
- **Segmented by OEM Markets**
- **Top Down Industry Support, Bottom Up Technical Participation**
- **Implementation Focused**
- **Define Needs, Not Solutions**
- **Insure Manufacturing Systems View of Technology Tradeoffs**
- **Roadmap Manufacturing Technology Infrastructure, Not Product Designs**
- **Sanity Checks for Affordability/Consistency**



NEMI 1998 Roadmap Linkages





ROADMAP DEVELOPMENT

PRODUCT SECTOR

		Low Cost	Hand Held	Cost/ Performance	High Performance	Harsh Environment
TECHNOLOGY	Packaging					
	Board Assembly					
	Final Assembly					
	Interconnection Substrates					
	Displays					
	Energy Storage Systems					
	RF Components					
	Passive Components					
	Mass Data Storage					
	Supply Chain Management					
	Environmentally Conscious Manufacturing					
	Ceramic Substrates					
	Digital & Mixed Mode Semiconductors					
	Optoelectronics					
	Factory Information Systems					
	Modeling, Simulation & Design Tools					
	Test, Inspection & Measurement					



1998 TWG Structure

TWG	Chair		Co-Chair	
Executive Summary	Irwin Asher	Lucent	Leo Feinstein	NEMI
Interconnect Substrates	Jack Fisher	ITRI	Dieter Bergman	IPC
Ceramic Substrates	Rene Cote	DuPont	Paul Van Loan	HP
Displays	Bob Pinnel	USDC	N/A	
Mass Data Storage	Roger Hoyt	IBM	N/A	
Optoelectronics	John Olenick	Eastman Kodak	Nan Jokerst	Georgia Tech
Digital & Mixed Mode Semiconductors	Paolo Gargini	Intel	N/A	
Energy Storage Systems	Frank Malispina	Motorola	Nick Smilanich	Energizer
RF Components	Peter Staecker	M/A-COM	Vijay Nair	Motorola
Passive Components	John Rector	IBM	Joe Dougherty	Penn State
Factory Information Systems	John Cartwright	Intel	Barbara Goldstein	NIST
Modeling, Simulation, and Design Tools	TBD	Lucent	David Williams	Sandia
Environmentally Conscious Manufacturing	Bob Pfahl	Motorola	N/A	
Supply Chain Management	Rich Beck	Compaq	N/A	OEM
Test, Inspection & Measurement	John Fulton	Compaq	Wm Anderson	NIST
Packaging	Bob Werner	SEMATECH	Ron Bracken	SRC
Board Assembly	John Thome	Motorola	Tom Davison	Celestica
			Bill Barthel	Plexus
Final Assembly	John Rueping	Eastman Kodak	Mike Reagin	Delco



1998 Product Champions

Product Sector	Chair	Co-Chair
Low Cost Product Sector	OEM	J. Newkirk Kodak
Hand-Held Product Sector	John Thome Motorola	OEM
Cost/Performance Product Sector	George Arrigotti Intel	Greg Munie Lucent
High Performance Product Sector	Bill Chow Tandem	Evan Davidson IBM
Harsh Environment Product Sectors	Theresa Lindley Delco	Bill Murphy Lockheed Martin



1998 NEMI ROADMAPPING SCHEDULE

National Roadmap Coordinating Committee NEMI Headquarters

TC, Product Champions, Substrates, and Packaging Planning Meeting-NEMI Headquarters

Individual TWGs meet and teleconference frequently

TWG/Product Champion Dinner - Double Tree Hotel - Portland, OR

Oct . 30, 1997

Dec. 2, 1997

Jan.-Mar.,1998

Mar. 18, 1998

External Kick Off Working Meeting - Double Tree Hotel - Portland, OR

Individual TWGs meet and teleconference frequently

TC and TWG Chair Mid-stream Review - Dallas Airport

National Roadmap Coordinating Committee - Dallas Airport

Optional TWG Meetings at Workshop Site - Chicago Area

Mar. 19-20., 1998

Mar.-Jul., 1998

May 14, 1998

May 15, 1998

Jun. 22, 1998

Roadmap Workshop - Chicago Arlington Park Hilton

- Review TWG reports

- Identify cross-TWG issues and linkages

- Open to broad North American participation

TC and TWG Chair Workshop review

TC and TWG Chair Working Meeting at NEMI Headquarters

Draft from TWGs due to NEMI Headquarters

Jun. 23-24, 1998

Jun. 25, 1998

Aug. 26, 1998

Aug. 31, 1998

Presentation of Roadmap to NEMI Board and Council - Eastman Kodak, Rochester, NY Sep. 15-16, 1998

Compiled Hard Copy given to TC and TWG Chairs

Cross Cutting TWG Reports and Product Sector Reports due to NEMI

Hard copy to TC and TWG Chairs

TC and TWG Chairs Product Champion Parameter Resolution Working Meeting-Compaq, Houston

Sep. 17, 1998

Oct. 9, 1998

Oct. 16, 1998

Oct. 22-23, 1998

Publication of NEMI Roadmap

Dec. 1998




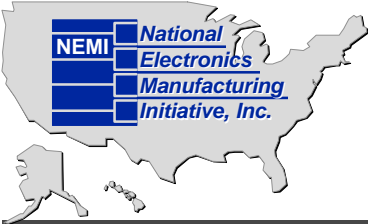
Flip-Chip Technology Gap Analysis for Portable Electronic Products (Forecast of Technology Status in Absence of NEMI)

	1997	1999	2001	2003
I/O Patterning				
-- Peripheral	Green	Green	Green	Green
-- Redistribution	Yellow	Yellow	Yellow	Yellow
-- Area Array - Std ^a	Red	Red	Red	Yellow
-- CAD Tools Comp. Lib.	Red	Red	Red	Yellow
Wafer/Chip Bumping				
-- Evaporation	Green	Green	Green	Green
-- Screening/Stencil	Yellow	Yellow	Yellow	Green
-- Plating	Yellow	Yellow	Yellow	Green
-- Adhesives	Yellow	Yellow	Yellow	Green
Materials				
-- RF Properties	Red	Red	Red	Yellow
-- Underfill snap cure	Red	Red	Yellow	Yellow
-- PWB Requirements 2, 2, 2, 4 mils L/S/V/pads	Red	Yellow	Yellow	Green
-- Pb Free (low)				
RF Flip Chip Simulation	Red	Red	Red	Yellow
Flip Chip Repair	Red	Red	Red	Yellow

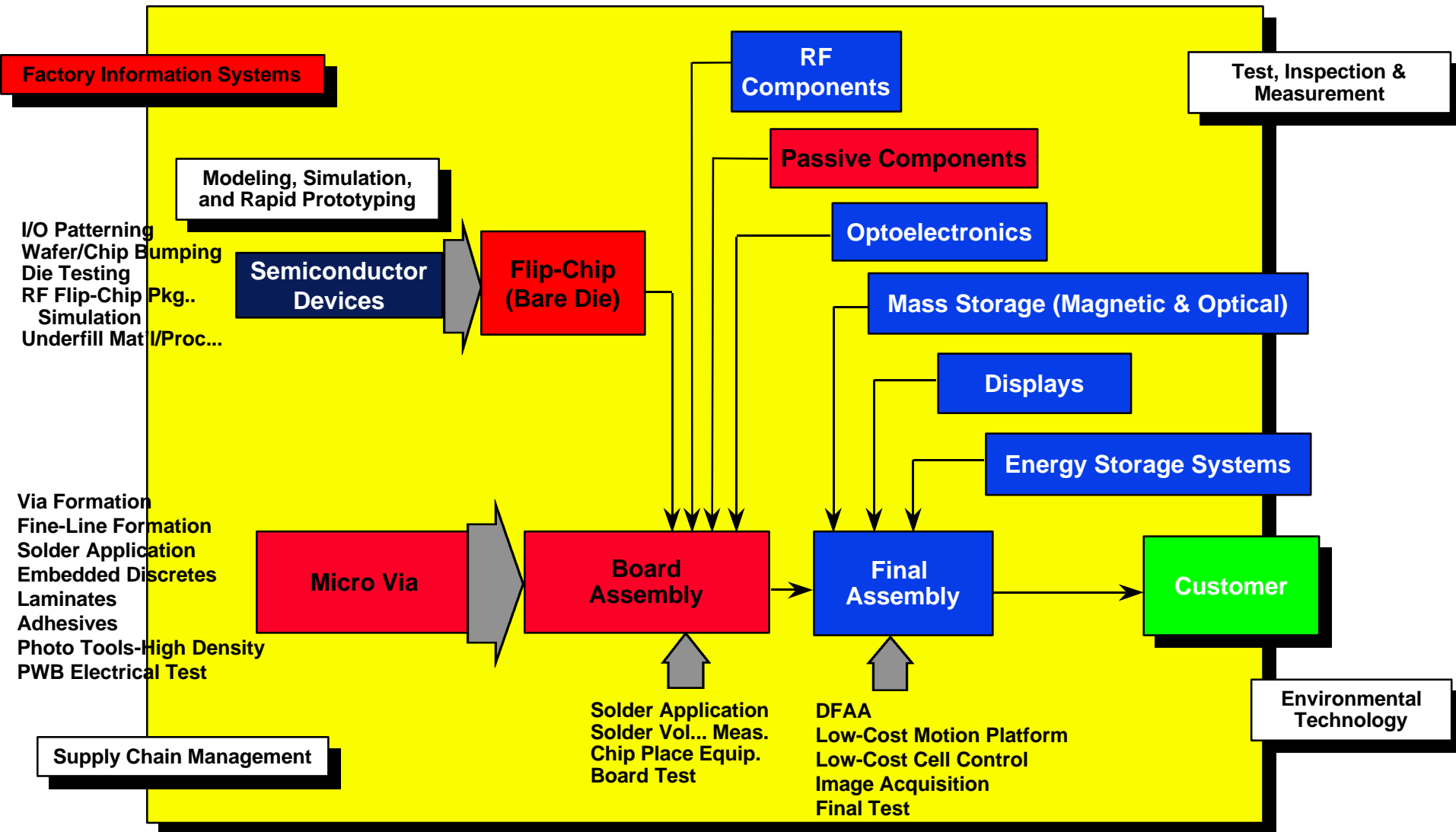
 Mfg. Technology Sufficient

 Inadequate Mfg. Technology— More Dev. Needed

 Critical Need for Manufacturing Research & Development



NEMI Manufacturing System Plan





NEMI Accomplishments

Roadmap the Needs of the North American Electronics Industry:

- **1996 Roadmap Big Success; Helping to “Set the Agenda”.**

Identify Gaps in the North American Infrastructure:

- **Gap Analysis/5 Year Plans Completed (Based on ‘96 Roadmap).**

Stimulate R&D Projects to fill these Gaps:

- **Georgia Tech./Binghamton Aligning R&D to NEMI Roadmap.**
- **NCMS Using NEMI Roadmap for R&D Direction in Electronics.**
- **ATP Focus Programs on Interconnect and Energy Storage.**
- **Working with NCMS & ITRI to Develop ATP Proposals.**

Conduct Implementation Projects to Eliminate these Gaps:

- **Successful Projects in Flip Chip, Microvia, Board Assembly & Final Assembly Technology Implementation Groups (TIGs).**

Stimulate Standards to speed the Introduction of New Technology:

- **Collaboration of Standards (with IPC, EIA & IEEE) Active in Flip Chip, Board Assembly & Final Assembly TIGs.**